

### A comparative analysis of the health, financial, distributive, and cost-effectiveness impacts of maxillofacial surgery in Guinea

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#### Abstract

**Background:** Non-governmental organizations (NGOs) play a substantive role in the delivery of surgical services in low- and middle-income countries (LMICs). Assessment of their outcomes, especially as they relate to outcomes of surgery performed in the country, remains limited.

**Methods:** We performed a prospective analysis of maxillofacial surgery in Guinea. Outcomes of interest were changes in patient health, subjective well-being, financial status, hardship financing and catastrophic expenditure, equitable distribution of surgical access, and cost-effectiveness.

**Results:** We followed 569 patients requiring maxillofacial surgery in Conakry, Guinea, 114 of whom received care at local university hospitals, and 455 of whom received care with Mercy Ships, a surgical NGO. Patients were followed up for three months (local) and one year (NGO). All patients reported significant improvements in objective and subjective measures of health and financial status. Approximately half had to borrow and sell to get care, with NGO patients borrowing less on average. However, NGO patients had a higher risk of catastrophic expenditure (41.2% vs. 28.1%, p < 0.001). NGO patients were significantly poorer, whether financial status was measured by asset wealth or monthly income (p<0.001). Finally, surgical care by the NGO was cost-effective.

**Conclusions:** In a prospective analysis of surgical patients in an LMIC, we found that surgery improves health and financial well-being. NGOs may be able to reach patients who would not be able to get care through their local system, although this comes at the cost of increased initial financial risk. NGO-based surgical care is cost-effective.

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#### Introduction

Surgical care is crucial for well-functioning health systems. Every year an estimated 16.9 million people die from conditions requiring adequate surgical care, representing 32.9% of all deaths worldwide.<sup>1</sup> Nearly 70% of the global population cannot access surgery if they need it. In addition, of patients who undergo surgery every year, 81 million are forced into poverty due to its costs. In fact, out-of-pocket (OOP) payments for healthcare are the predominant form of financing in many regions. <sup>2,3</sup>

Non-governmental organizations (NGOs) play a large role in the delivery of surgical care in low- and middleincome countries (LMICs). In 2016, Ng-Kamstra et al. (2016) cataloged 403 NGOs providing surgery in LMICs.<sup>4</sup> Although these NGOs aim to fill the gap in access to safe, affordable, and timely surgery for underserved populations, they have come under increasing critique. There is a wide acknowledgement that solely providing surgery is insufficient, and that simply reporting the number of surgeries performed is not satisfactory for measuring the success of these initiatives.5-7Although some reviews have shown the positive impact of surgical missions, the level of evidence for this remains low. Botman et al. (2021) stated that > 90% of experienced surgical mission workers from various NGOs emphasized the importance of long-term follow-up (>6 months) and its reporting.<sup>8</sup> In addition, NGO surgery can be costly, and the cost-effectiveness of such missions must be examined.9,10

As a result, there have been calls for NGOs to take responsibility for measuring and reporting their outcomes and impact.<sup>11</sup> In this paper, we propose an evaluation of the impact of surgical care beyond measuring volume. Instead, we propose a framework to evaluate impact of care on the health and financial well-being of patients, the equitable distribution of surgery, and the cost-effectiveness of care delivery.

#### Methods

#### Geographic and delivery context

Guinea is a West African country with 12.4 million people within 95,000 square miles. Fourteen percent of the country lives in the capital, Conakry. There are 8.3 physicians and 12.4 nurses per 100,000 people in the population.<sup>20</sup> Mercy Ships is a charitable NGO that provides specialized, elective surgery using hospital ships. The hospital aboard the flagship, the *Africa Mercy*, has been described elsewhere in detail.<sup>12–14</sup> The ship was docked in Conakry for a field service that began in August 2018. Although surgeons come to the ship from seven specialties, only the maxillofacial / head and neck service spans the entire field service.

This study only included these patients. Two University Teaching Hospitals in Conakry (Donka and Ignace Deen) provide maxillofacial and head and neck care.<sup>15</sup> One of the authors (ORD) is the single fellowship-trained maxillofacial surgeon in the country. Patients seen at these hospitals, served as comparator group.

#### Disease context

Oral diseases are estimated to affect more than 4 billion people annually, disproportionately among people of lower socioeconomic status.<sup>16</sup> Although treatment of oral conditions often lies within the purview of a dentist, delays in access to care can lead to delayed presentation and subsequent reliance on oral and maxillofacial (OMF) surgeons. Among the conditions addressed by surgeons are complications of dental disease, infections, benign maxillofacial cysts, tumors and malformations, oral cancer, orofacial clefts, and OMF trauma.<sup>17</sup> OMF conditions need not be malignant to exert a toll. Although data on the prevalence and burden of OMF conditions in LMICs are scarce, it is likely that they play an important role in the global burden of surgical disease. The effects of OMF conditions can be devastating for patients and can impact their position in society. In addition to the functional limitations of these conditions, social isolation is often a common consequence. These factors can then directly or indirectly lead to downstream financial hardships.17

#### Definition of Impact

Multiple evaluative frameworks have been proposed in global health.<sup>18,19</sup> In this study, we used a holistic, extended cost-effectiveness analysis framework (**Table 1**), modeled after the WHO's Universal Health Coverage.<sup>20</sup> This framework has been used in multiple previous modeling studies in global surgery.<sup>21,22</sup> All patients were surveyed on admission to the hospital and by telephone at three months postoperatively. Patients presenting to Mercy Ships were also interviewed by telephone at twelve months postoperatively. Survey responses were entered into REDCap Cloud, a cloudbased graphical user interface data capture, and management software. Surveys are available in the supplement.

#### Patient selection

All patients presenting with maxillofacial, head, and neck conditions to Mercy Ships and to three local institutions (Donka University Teaching Hospital, Ignace Deen University Teaching Hospital, and the private clinic of ORD) were recruited. Verbal consent was obtained in the patient's local language. If the patients were children, their parents were asked to participate.



#### Table 1: Domains of impact

Domain	Outcomes
Health	Subjective health
	Disability weights
Equity	Asset wealth
	Income at presentation
Financial	Hardship financing
	Catastrophic expenditure
	Post-operative changes in income
Efficiency	Incremental cost-effectiveness

#### Health

All diagnoses were assigned an International Classification of Diseases-10 (ICD-10) code, with the maximum granularity allowed for written diagnoses. For the purposes of analysis, these conditions were then grouped into top-level ICD-10 codes. Patients were asked a single subjective question: "On a scale from 1 to 10, where 1 is worst and 10 is best, how healthy do you feel that you are?". The patients then answered the 12-question WHO Disability Assessment Schedule 2.0 (WHO-DAS).23 Their responses were converted to a disability weight using the methods recommended by Salomon et al. (2003).<sup>24</sup> The disability weight ranges from 0, representing no disability (or perfect health) to 1, representing maximum disability (or death). The WHO-DAS questions cover six domains of functioning: cognition, mobility, self-care, interaction with others, activities of daily living, and community engagement. Subanalyses were performed to assess the changes across these individual domains.

Disability-adjusted life years were calculated based on the formula proposed by Murray et al. (1997)<sup>25</sup>:

#### DALY = YLL + YLD

For all ICD-10 codes, a systematic literature review was conducted to determine whether premature mortality was associated with that condition. The literature review identified any papers demonstrating increased odds of mortality or decreased survival with the identified conditions. If multiple papers reported increased mortality, the lowest estimate was taken to maintain *a fortiori* assumptions.

The World Health Organization's 2016 life table for Guinea  $^{26}$  was used to calculate the predicted life

expectancy for each patient based on their age ( $LE_{ideal}$ ), as well as predicted life expectancy adjusted for their condition's increased risk of death, if applicable ( $LE_{actual}$ ).

Disability weights, calculated from pre- and postoperative WHO-DAS answers, as above, were combined with these life expectancies to calculate the total averted DALYs per patient as follows:

 $DALY^{a} = (LE_{ideal} - LE_{actual}) + (DW_{preop} \times LE_{actual}) - (DW_{postop} \times LE_{ideal})$ 

#### Equity

We used a previously validated method for converting asset wealth into wealth quintiles to categorize patients into five quintiles: the poorest 20% to the richest 20%.<sup>27</sup> The asset wealth survey has been previously published.<sup>27</sup> Quintile distribution was compared for local vs. Mercy Ships patients and for Mercy Ships patients vs. standardized urban wealth quintiles for Guinea as a whole.

#### Financial outcomes

Patients were also asked about their income over the previous month. This was converted to US dollars using the prevailing exchange rate.<sup>28</sup> Hardship financing and financial catastrophe were measured. For the former, respondents were asked if they had to borrow money or sell assets to pay for care. If they borrowed money, the amount borrowed was obtained. Catastrophic expenditure was defined as any expenditure related to surgical care that was more than 10% of their overall yearly household expenditure.<sup>29</sup>

#### Cost effectiveness

This study does not assume that, without the presence of Mercy Ships, patients would not receive surgical care. As a result, our primary cost-effectiveness outcome is the incremental cost-effectiveness ratio (or ICER), calculated as:

$$ICER = \frac{Cost_{local} - Cost_{MercyShips}}{DALY_{local}^{a} - DALY_{MercyShips}^{a}}$$

For comparison with other previously published NGO papers, an average cost-effectiveness ratio was also reported:

$$ACER = \frac{Cost_{MercyShips}}{DALY^{a}_{MercyShips}}$$

Costing data were provided by Mercy Ships using a full-accounting, micro-costing approach. This costing included all fixed and variable costs accounted to the maxillofacial service on Mercy Ships, including the calculated value of lost wages for volunteers. Because



fixed costs were not available for the local hospitals, they were estimated to be the cost of equipping and staffing a single operating room based on previously published data.<sup>30</sup> As this was the largest source of uncertainty in the cost-effectiveness calculation, it was subjected to sensitivity analyses.

#### Statistical analysis, ethics, and funding

Verbal consent was obtained in the patient's local language. If the patients were children, their parents were asked to participate. For any non-normally distributed data, Kruskal-Wallis tests were used to compare the groups. Student's *t*-tests were used for normally distributed data. Analyses were performed using R v3.6.3. This study was approved by the Partners Health System Institutional Review Board and the Mercy Ships Research Ethics Council. Funding for this study was provided by Mercy Ships.

#### Results

#### Patient Demographics and follow-up

Patient demographics can be found in Table 2. Compared with Mercy Ships patients, a significantly higher proportion of local patients were male (66.7% vs. 46.6%, p < 0.001). On average, Mercy Ships patients had more children (2.16 vs. 0.52, p < 0.001) and fewer years of schooling (4.26 vs. 7.10, p < 0.001).

At three months, 86% of Mercy Ships' patients completed at least part of the follow-up survey, while 95% of local patients did. At 12 months, 89% of the original Mercy Ships cohort completed at least a part of the overall survey.

#### Health

Patients' subjective health significantly improved in both cohorts, as can be seen in Figure 1. Differences in preoperative responses were significant in both groups (p < 0.001). Calculated disability weights among respondents also significantly improved postoperatively (p < 0.001 for Mercy Ships patients, p = 0.001 for local patients, Figure 2). The improvement was sustained over the first post-operative year in Mercy Ships' patients. The difference in calculated disability weight among the two groups was not statistically significant (p = 0.172). Of the six domains within the WHO-DAS survey, Mercy Ships' patients reported the most improvement in the domain of community engagement.

# Figure 1: pre and-post operative patient subjective health assessment (visual analogue scale, 1 = worst, 10 = best).



Table 2:	Demographics of	surgical	patients in	Guinea

	Local patients	Mercy Ships patients	p
Ν	114	455	
Age, mean (SD)	29.01 (14.68)	29.49 (18.92)	0.802
Male, N (%)	76 (66.7)	212 (46.6)	<0.001
Married, N (%)	38 (33.3)	193 (43.9)	0.054
Number of children, mean (SD)	0.52 (1.26)	2.16 (2.81)	<0.001
Number of years in school, mean (SD)	7.10 (6.51)	4.26 (5.33)	<0.001
Inpatient LOS, mean (SD)	7.76 (10.14)	6.47 (5.75)	0.072



## Figure 2: Disability weights at pre-op, 3 months, and 12 months (mean and 95% confidence interval)





Mercy Ships patients had significantly less asset wealth than surgical patients presenting to local hospitals (p< 0.001, Figure 3). In addition, their starting monthly income was significantly lower (USD 221 vs. USD 101, p < 0.001). Postoperatively, both groups' incomes improved (Figure 4). The improvement was significant in both local patients (p = 0.015) and significant among Mercy Ships patients (p < 0.001).

## Figure 3: Preoperative wealth quintile, local versus Mercy Ships



#### Financial risk

Both groups of patients had to borrow money or sell belongings to access surgical care at similar rates (48.3% for Mercy Ships patients, 46.2% for local patients, p = 0.841). However, among patients who had to borrow money, Mercy Ships patients borrowed significantly less (USD 54 vs. 280, p < 0.001). Both

groups of patients faced catastrophic expense, with a higher likelihood of catastrophic expense among Mercy Ships patients (41.2% vs. 28.1%, p < 0.001).





#### Cost-effectiveness

The per-patient mean total costs and DALYs averted for maxillofacial surgery at local hospitals and Mercy Ships are shown in Table 3. Average cost-effectiveness ratios show a cost per DALY averted by Mercy Ships of USD 2,242 and by local hospitals of USD 2,513. Surgery on Mercy Ships weakly dominates surgery performed at local institutions. However, this dominance is sensitive to the total per-patient cost of surgery at local institutions. When the total cost, inclusive of fixed costs, at local hospitals drops below USD 5141.64, surgery at local hospitals is no longer dominated.

**Table 3**: Cost-effectiveness analysis. ICER = incrementalcost-effectiveness ratio

	Cost (USD)	DALYs averted	ICER
Local	7109.08	2.8286	(Weakly Dominated)
Mercy Ships	11,175.42	4.9856	1885.20

#### Discussion

In this paper, we show that a multifactorial impact evaluation with good long-term follow-up is not only feasible for NGOs to perform, but also that doing so highlights the various effects these organizations can have on surgical patients. Additionally, we compared



the effect of an NGO with the counterfactual—what exists in the surgical system outside the work of the NGO. We find that treating surgical disease increases health, improves disability, and increases the ability of patients to return to the workforce. We also found that the examined NGO was able to access poorer patients than routinely present for care at local institutions. Both local and NGO patients face financial hardship: all patients borrow or sell belongings to receive care at the same rate, while NGO patients also face nearly double the rate of catastrophic expense. Finally, we find that surgery by the NGO, despite the funds needed to run it, is cost-effective.

Long-term follow-up is difficult in global surgery. For example, Bermudez *et al.* (2010) attempted to follow up 4086 patients who underwent surgery for cleft lip and palate by Operation Smile. Only 20% (812 patients) returned for a 6- 9-month postoperative evaluation.<sup>31</sup> Other studies report similar follow up rates, ranging from 17-36%.<sup>31–33</sup> We believe the increased follow-up in this study (86-93%) is attributable to strong relationships between the NGO and the local health system, and a dedicated team of local employees that were part of the study. Medical doctors in hospitals are key to follow-up for patients presenting to local hospitals. Finally, followup over the phone proved sufficient for data collection. Phone follow-up likely leads to decreased attrition because patients do not have to return to the hospital.

#### Health

Tracking health requires more than simply documenting clinical outcomes. Numerous papers discuss the impact disfigurement can have on these patients and how they are socially ostracized.<sup>34,35</sup> (Self-) exclusion from the community, and therefore a loss of their social network is not uncommon. We show that, perhaps unsurprisingly, objective and subjective health are improved post-surgically, irrespective of the institution performing the surgery. We also show that this improvement is sustained for up to a year postoperatively.

Of particular interest is the fact that the largest improvement in the WHO-DAS 2.0 domains for maxillofacial patients was seen in the domain of community engagement. This suggests that surgery impacts patients on more than just a physical level, and that relieving the burden of head and neck disease has positive sociological externalities.

#### Equity and Financial Risk

Lack of access to surgery falls heaviest on the poor. We show that surgery offered by the NGO reaches poorer people than would otherwise be able to access care at local hospitals, irrespective of how poverty is measured (i.e., asset wealth vs. income). There are knock-on

effects, once again, of surgical access: postoperatively, patients seen in either setting show a statistically significant increase in their income. Taken together, these two findings suggest that charitable surgery may reach poorer patients and offer patients improved financial outcomes.

However, patients continue to face financial hardship. Almost half of the patients in either group had to borrow money to receive care, even though the NGO offered surgery for free. However, the amount of money borrowed was significantly lower for patients who received surgical care with the NGO. Catastrophic expenditure, defined as an expense of more than 10% of an individual's income, is seen more often with NGO patients than with local patients. Although it is likely that this is because the NGO attracts poorer patients, a more thorough exploration is needed.

Nonetheless, other studies have shown a much higher incidence of catastrophic expenditures for surgery. For example, in Morocco, 88% of women in the poorest quintile who need a C-section will experience financial catastrophe.<sup>36</sup> Similarly, Keya *et al.* (2018) stated that for women with obstetric fistula, opportunity cost presents as an insurmountable barrier to accessing fistula repair.<sup>37</sup>

Finally, the gender distribution among patients presenting for care at the NGO rather than at local hospitals was different (46.6% male NGO patients vs. 66.7% male local system patients). Women tend to have higher barriers to surgical care than men do in sub-Saharan Africa, including things like a lack of access to suitable transport or financial resources.<sup>37–41</sup>

#### Cost-effectiveness

The cost-effectiveness in global surgery can be contentious. This is not the first study to present a cost-effectiveness analysis of surgery.<sup>42,43</sup> Many of these analyses report the total cost of NGO surgery, divide it by the total DALYs averted, to present an average cost-effectiveness ratio. This sort of analysis is predicated on a problematic assumption: if the NGO were not there, surgery would never have happened.<sup>44</sup>

Instead, the recommended way to perform these analyses is to calculate the marginal cost and marginal effectiveness of the NGO—in other words, how much added benefit does the NGO provide over care at local hospitals and is the added cost worth it. This is called an "incremental cost-effectiveness ratio" and is what we report here. We find that this ratio falls below the broadly accepted threshold of 3x GDP per capita, making this NGO a cost-effective way to deliver surgery in Guinea. However, generalizability to other NGOs must be made with caution.



#### Limitations

As with all studies, this study has limitations. First, it was performed by one NGO in one country. Therefore, generalization should be made with caution. Second, DALY calculations required an estimate of premature mortality, which was obtained through a review of the literature. Most retrieved papers were written in the context of a high-income country, resulting in a likely under-representation of premature mortality. This weakness would bias our analysis away from costeffectiveness; however, providing some comfort to the fact that the reported incremental cost-effectiveness ratio is an upper limit. Finally, the questionnaires were conducted by employees from the NGO; therefore, the answers could be prone to bias. While a thorough explanation was provided, with special focus on assuring the patient that their answers would not affect their subsequent care, responses might have been given with mind toward social desirability.

Despite these limitations, this study has several strengths. This is unique in its approach toward impact evaluation. It defines impact broadly, focusing not only on health but also on wealth, equity, and value. In addition, it compares this to the impact surgery has in a local context. It allows for evaluation of an NGO program and provides the opportunity to improve programmatic activities for the benefit of the patients.

The survey tools are available for use by other NGOs. It is our hope that this paper spurs the global surgery community to take responsibility for our outcomes positive and negative—to commit to long-term followup, and finally to be transparent in the effects that their interventions have on patients.

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